

NORMATIVE INSTRUCTION

IN-GLOBAL-0194 September 4, 2023 Review: 00

Packaging and Recycling Global Policy

RECIPIENTS: All JBS S.A. personnel, controlled companies and its unlisted subsidiaries.

1. PURPOSE

To define the Company's commitments regarding packaging and recycling.

2. SCOPE

All areas involved in the process and mentioned herein are responsible for complying with this policy.

3. GENERAL PROVISIONS

- 3.1. JBS is committed to reducing, reusing and recycling the maximum amount of materials and minimizing or eliminating waste to landfills, while researching alternative materials and techniques to minimize environmental impact;
- 3.2. We believe in the concept of a circular economy, enabling more packaging to be reused or recycled. We explore alternative materials that offer recyclability and technologies that allow us to reduce the amount of packaging needed, while still maintaining strict product safety requirements;
- 3.3. In our day-to-day operations, we will continue to improve recycling opportunities and reduce overall waste generated by utilizing innovative technologies and optimizing performance.

Gilberto Tomazoni Global CEO